



U.S. Department
of Transportation
**Federal Aviation
Administration**

Western-Pacific Region

PO Box 92007
Worldway Postal Center
Los Angeles, CA 90009

MAY 13 1992

Mr. William Britz
Capitol Gallery Building
600 S.W. Maryland Avenue
Suite 895
Washington, D.C. 20024

Dear Mr. Britz:

On behalf of the Western-Pacific Region, I would like to take this opportunity to express our appreciation for the outstanding performance, assistance, and cooperation of Mr. Sarwar "SAM" Samad and his "Airport Traffic Control Tower (ATCT) OSHA" group in completing the design phase of the Standard ATCT OSHA projects.

Mr. Samad and his group applied their knowledge skillfully and worked hard in pursuing the completion of the OSHA fire safety abatement design of thirty-five standard ATCTs. While performing their duties, they aggressively coordinated with the Federal Aviation Administration (FAA) Lead Project Engineer and were successful in completing the design phases several months ahead of schedule with a considerable cost savings to the Government. Mr. Samad worked very professionally in meeting the FAA design goals and demonstrated a high leadership and communication ability.

I am proud to have Mr. Samad and his group working hand-in-hand with our FAA engineers. They have successfully worked as a team to support the FAA goals and the requirement of the National Airspace System.

Alex Hammond
Manager, Airway Facilities Division

cc:
Huot, TSSC
Misner, TSSC



U.S. Department
of Transportation
**Federal Aviation
Administration**

Western-Pacific Region

P.O. Box 92007
Worldway Postal Center
Los Angeles, CA 90009

AUG 13 1996

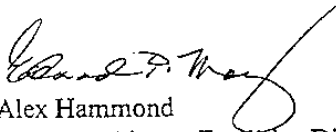
Albert J. Graff, Ph. D.
Vice President
Raytheon Service Company
2 Wayside Road
Burlington MA 01803

Dear Dr. Graff:

The Western Pacific Region, Airway Facilities Division, AWP-400, is pleased to forward the attached "Letter of Appreciation" from Mr. Thomas Iverson, Facilities Manager for the County of Ventura Department of Airports.

I would like to take this opportunity to express my sincere appreciation to Sam Samad for his dedication and professionalism in completing the OSHA Fire Safety Upgrade Projects at the Oxnard Airport Traffic Control Tower.

Sincerely,


for Alex Hammond
Manager, Airway Facilities Division,
AWP-400

Attachment

cc: Robert Brewster, TSSC
Charles Lazarou, TSSC
Bill Britz, TSSC
Sam Samad, TSSC


Certificate of Recognition

Presented to

Sarwar Sam Samad

You are commended on your nomination for the
OUTSTANDING CONTRIBUTION TO THE AF MISSION
in the Airway Facilities
National Honorary Awards for Excellence Program

September 1, 1992


Alex Hammond
Manager, Airway Facilities
Division, AWP-400

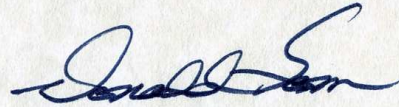
Certificate of Recognition

Presented to

SARWAR (SAM) SAMAD

**You are commended on your nomination for the
OUTSTANDING CONTRIBUTION
TO THE AF MISSION AWARD
in the Airway Facilities
National Honorary Awards for Excellence Program**

August 12, 1997



Donald Tom
Manager, Airway Facilities Division

Certificate of Recognition

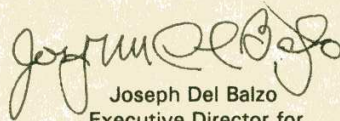
AXO SPIRIT AWARD FOR VISION OF TOMORROW IN SAFETY

Sam Samad

OSHA Fire Safety Abatement Design and Implementation Team

You are commended on your nomination for an
Executive Director for System Operations Spirit Team Award
based on personal standards of excellence and contribution
to the AXO Organization.

November 17, 1992



Joseph Del Balzo
Executive Director for
System Operations



US Department
of Transportation

**Federal Aviation
Administration**

Western-Pacific Region

P.O. Box 92007
Worldway Postal Center
Los Angeles, CA 90009

DEC 4 1992

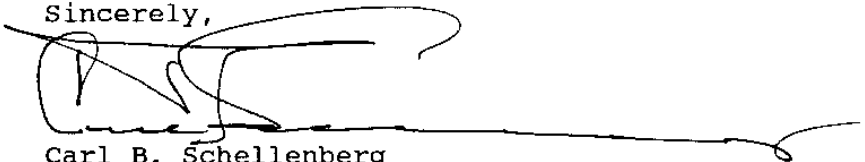
Mr. Sam Samad
TSSC
3601 Aviation Blvd., Ste. 2400
Manhattan Beach, CA 90266

Dear Mr. Samad:

Congratulations on being a regional nominee for the AXO National Honorary Awards Program - "The Spirit of AXO Awards." Even though your OSHA Fire Safety Abatement Design and Implementation Team did not receive the National Award, we in the Western-Pacific Region are extremely proud of your accomplishments.

Please join me in the Regional Office to honor you and your team. I look forward to seeing you on Friday, December 18, 1992, in the Regional Office lobby at 10:00 a.m. Please confirm your attendance by calling Gwendolyn Gardner, at (310) 297-1220, no later than December 14, 1992.

Sincerely,



Carl B. Schellenberg
Regional Administrator



U.S. Department
of Transportation
**Federal Aviation
Administration**

Western-Pacific Region

P.O. Box 92007
Worldway Postal Center
Los Angeles, CA 90009

DEC 16 1992

Mr. Sam Samad
TSSC
3601 Aviation Blvd., Suite 2400
Manhattan Beach, CA 90266

Dear Mr. Samad:

Congratulations! The OSHA Fire Safety Abatement Design and Implementation Team was selected as the regional recipient for the AXO Spirit Award for Vision of Tomorrow in Safety and Productivity. The AXO Honorary Award recognizes the accomplishment of our mission through the spirit of cross-organizational team work. You, as a member of the OSHA Fire Safety Abatement Design and Implementation Team, are recognized for your participation in identifying and meeting tomorrow's challenges to increase safety, capacity, and productivity through the development of new technologies and direction.

Your team is honored for implementing a series of fire protection life safety improvements at all of our Airport Traffic Control Towers (ATCT's). While performing your duties, you aggressively coordinated with each other and was successful in completing the design phases several months ahead of schedule with a considerable cost savings to the Government. You have worked very professionally in meeting the FAA design goals and demonstrated strong leadership and communication skills.

Carl Schellenberg, the Regional Administrator, and I are proud to present this Letter of Commendation in recognition of these achievements. Your team's accomplishments are also acknowledged by the enclosed certificate from Mr. Joseph M. Del Balzo, Executive Director for System Operations. I sincerely appreciate the efforts of you and your team members.

A copy of this Letter of Commendation will be placed in your Official Personnel Folder (OPF).

Sincerely,

Fanny Rivera
Deputy Regional Administrator

Enclosure



COUNTY OF SACRAMENTO
DEPARTMENT OF AIRPORTS
6151 Freeport Boulevard
Sacramento, CA 95822-3509

DIRECTOR OF AIRPORTS
Thomas P. Engel

April 4, 1996

Henry Harris, AWP-450
P.O. Box 92007 WPC
Los Angeles, CA 90009

Dear Mr. Harris:

The FAA Control Tower Fire Safety Upgrade project was recently completed at Sacramento Executive Airport after several years of study, planning and construction. The age and design of the building made it a truly challenging project.

The Raytheon team which managed the construction of the OSHA Fire Safety project did an excellent job. It was truly a pleasure working with them through the complex process. Construction Manager, Sam Samad aggressively coordinated with all involved in a superb manner which produced minimum disruption of airport activities. The project was completed to the highest professional standards. Sam Samad and his team are true professionals of the highest caliber.

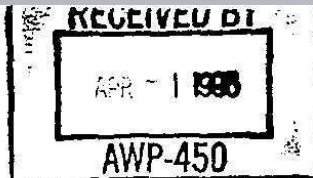
Please convey my sincere appreciation to Sam Samad, his team and the FAA staff who made this project happen.

Sincerely,

John A. Minkler
Manager
Executive Airport

TAM:cib

county of ventura
DEPARTMENT OF AIRPORTS



555 Airport Way ♦ Camarillo, CA 93010 ♦ (805) 388-4274 ♦ Fax: (805) 388-4366

March 21, 1996

Mr. Henry Harris
Manager, Establishment
Engineering Branch
FAA Western - Pacific Region
P.O. Box 92007 WPC
Los Angeles, CA 90009

Dear Mr. Harris:

It is with great pleasure that we, at the Ventura County Department of Airports, would like to express our appreciation and admiration to Sarwar "sam" Samad for his outstanding performance in completing the Osha Fire Safety Upgrade Project at Oxnard Airport Traffic Control Tower.

Sam Samad made regular inspections of the tower, checked on our needs frequently, handled sensitive Hazmat issues and design changes swiftly, and, all in all, gave us an enormous amount of confidence that our every contractual need would be met.

Mr. Samad is a competent, conscientious and dependable manager capable of handling several tasks at once. He managed his staff and subcontractors efficiently.

I have told Sam how much I appreciate his attention to detail, but I wanted to tell you as well. If you feel it is appropriate, feel free to forward this letter to the President of Raytheon Service Company.

We thank Federal Aviation Administration and Raytheon Service Company for their efforts.

Sincerely,

DEPARTMENT OF AIRPORTS

A handwritten signature in cursive script that reads "T. B. Iversen".

Thomas B. Iversen
Facilities Manager

tbi:pab
c: Alex Hammond,AWP-400