DEPARTMENT OF CIVIL ENGINEERING
CONSTRUCTION ENGINEERING AND MANAGEMENT
215 McLAUGHLIN HALL
(415) 642-5672

BERKELEY, CALIFORNIA 94720

March 18, 1986

Mr. Sarwar Samad
Senior Project Controls Engineer
GTE Sprint Communications Corporation
P. O. Box 974
Burlingame, California 94010

Dear Mr. Samad:

I am impressed with the implementation of scheduling within your organization. I would like you to present the philosophy and implementation process you followed to our graduate class in scheduling (CE 268C) on the afternoon of 19 March from 3:00 to 5:00 p.m. I will be able to provide on campus parking and any projection equipment you might require.

It is always beneficial to a class to hear from experts in current practice. There is always a need to augment the theory with actual applications and field practice. I hope you will be able to find the time to assist in this worthwhile endeavor.

Sincerely,

K. C. Crandall
Professor of Civil Engineering

KC:pd

COLLEGE OF ENGINEERING
DEPARTMENT OF CIVIL ENGINEERING
DIVISION OF STRUCTURAL ENGINEERING
AND STRUCTURAL MECHANICS

BERKELEY, CALIFORNIA 94720

March 29, 1933

To Whom It May Concern:

I am pleased to transmit my views concerning the personal and professional qualities of Mr. Sarwar A. Samad.

I have known Mr. Samad and have followed his professional career since he was a graduate student, earning the M.S. degree, at the University of California, Berkeley. During the entire time, I have formed and hold a very high opinion of his personal and professional qualities. Mr. Samad was a graduate student of mine in an advanced graduate course at U.C. Berkeley. He earned a grade of A in the course and was among the best 3 students in a class of 42. He is an individual who is extremely pleasant, easy to get along with, and very reliable and helpful. In his work, he was extremely thorough and persistent, always performing beyond that which was required. He was a very serious student and a meticulous worker. But more important, I judge him to have imagination and to be an independent thinker. He is an excellent idea man, showing great capabilities to identify and to pursue new areas of interest. This was demonstrated to me in the term paper, "Structural Systems In Buildings," and the notebook which he submitted during the conduct of my graduate course.

I have had many conversations with Mr. Samad concerning his professional experiences, objectives and views. He is a dedicated and loyal individual, with a simple wish to perform worthwhile service to his profession and his societal community. In my opinion, he has the maturity, personal integrity, and the technical ability to achieve his objectives.

Without reservations, I commend him to you.

Very truly yours,

Frank Baron
Professor of Civil Engineering

FB:sc

UNIVERSITY OF CALIFORNIA, BERKELEY

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PROFESSIONAL ACCOUNTING PROGRAM
GRADUATE SCHOOL OF BUSINESS ADMINISTRATION

BARROWS HALL
BERKELEY, CALIFORNIA 94720

October 19, 1982

TO WHOM IT MAY CONCERN:

Re: Samad Sarwar

Mr. Sarwar did good work in one of my classes (B.A. 150, "Organizational Behavior") and wrote an outstanding paper based on independent study, so I am glad to recommend him very strongly to you.

In the independent study, "The Multinational Organizations and Manpower Planning in the Developing Countries," he was able to combine his academic studies and his practical experiences overseas and write an outstanding report.

As I have come to know him over a period of almost one year, he has made a very fine impression. His academic record is excellent, he writes and speaks very well, and he seems to be well organized and highly motivated.

If you wish any further information, please let me know.

Sincerely,

F. T. Malm, Ph.D.
Associate Professor